



The Democracy Service
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Huddersfield
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9 February 2022

To: All Councillors

Dear Councillor,

Council (Budget) – Wednesday 16 February 2022

Amendments to the Motion proposed by the meeting of Cabinet on 1 February 2022

Please find enclosed, for your consideration, the amendments to the Budget Motion, which have been received by the Chief Executive in accordance with Council Procedure Rule 19 (3).

The Amendments are attached in the order that they were received by the Chief Executive.

Yours sincerely,

A handwritten signature in black ink that reads "Andrea Woodside".

Andrea Woodside
Principal Governance Officer

Green Party Amendment

Starting the retrofit revolution in Kirklees

The Council has made a start on retrofitting its own housing stock. This is positive but what is lacking is a financially sustainable model, which can deliver improvement to homes at scale to a zero-energy standard. Our proposal based on the Energiesprong (energy leap) model addresses this and provides a way of building the capacity and capability to deliver for owner occupiers and the wider housing sector.

Energiesprong work with local Councils on developing a programme to deliver warmer homes through a retrofit programme delivering a home which is net zero energy, meaning it generates the total amount of energy required for its heating, hot water and electrical appliances. It also provides superior indoor comfort. This is achieved using prefabricated facades, insulated rooftops with solar panels, smart heating, and ventilation and cooling installations. A refurbishment comes with a long-year performance warranty on both the indoor climate and the energy performance for up to 40 years. A complete home makeover can be completed in as little as a day!

Energiesprong are not a contractor themselves but work with councils to help procure contractors to deliver to the Energiesprong specification.

Councils such as Nottingham, Exeter and a number of London Boroughs are already working together on Energiesprong projects as part of the Retrofit Accelerator Homes Investment Partnership. They share best practice and expertise and have been successful in a number of funding bids to government drawing in millions to support the development of the Energiesprong model.

How much does it cost?

The cost for an initial 50 properties would be around £85,000/property. The expectation is that for future rounds of properties that this would reduce to around £55,000/property as economies of scale are realised.

How is it paid for?

There is some initial outlay for setting up the Energiesprong approach through the Housing Revenue Account but as the capital costs come down the expectation is that it would become self-financing through lower maintenance and servicing costs e.g., no gas safety checks, lower maintenance etc and through charging a comfort charge to the tenant. Energiesprong guarantee that the fuel bill that the tenants pay plus the comfort charge will be less than they were paying in energy costs for their home before refurbishment.

Passivhaus or equivalent as standard on all Council new build projects

5 years after the all party Passivhaus group recommended that the Council build its new developments to the passivhaus standard Kirklees is now doing a pilot project on 12 houses. The lack of a policy on the standard for new build housing in Kirklees at a time when we ought to be leading by example is shameful. The purpose of the pilot has not been explained. What can be learnt by building in Kirklees that can't be learnt from more progressive Councils in other parts of the country such as Exeter City Council?

The lack of a policy is expensive as one-off projects like Kirklees passivhaus pilot come at a cost premium. Having a high energy efficiency standard means developers can invest in skills locally, build capacity and the capability to deliver to the passivhaus standard or equivalent. We should

also be seeking funding from the West Yorkshire Mayoral Combined Authority to help pay for the 4% uplift in costs through gainshare or other regional funding sources.

Solar PV Panels on all Council new build projects as standard

With rising energy prices we need to find ways of reducing energy demand in the home. So, as well as 'fabric first' insulation measures we also should use renewables as much as possible on site.

Funding could be sought from Combined Authority Gainshare funding but failing that HRA funds could be utilised to achieve this.

Engaging the community in climate action

Tackling climate change has got to be made real to local people. Involving people in positive projects helps give people a sense of well being and not just thinking they are at the mercy of decisions by national governments and decisions at global climate summits.

We can help them feel empowered and involved in addressing the threat to all our futures. For the next 2 years through the Place partnerships, we wish to support a range of community lead projects to address climate change.

This could be improving the energy efficiency of public buildings, tree planting, projects to support biodiversity and nature-based flood prevention measures.

Learning from others

Kirklees needs to approach its role in addressing climate change with humility. We frequently hear from Labour Cabinet members about how we are 'the best' in this policy area. We aren't. There are positive things happening on the climate agenda in Kirklees but we are not forerunners or innovators in addressing climate change. The lack of a climate action plan lead to the Council getting a 0% rating from Climate Emergency UK earlier this year. Joining the Global Covenant of Mayors would provide us with valuable insight and support form the international community of local and regional authorities addressing climate change. It works to provide value to participating councils by mobilizing the critical financing and technical assistance that members require to access investment. The Global Covenant of Mayors ensures that signatories are continuously supported in their efforts. Cities receive step-by-step guidance and have access to tools, materials, and a dedicated regional/national helpdesk.

Renewable energy installations in schools

The pupils of today are the citizens of the tomorrow. Showing them that renewable energy helps power their school be it from wind, solar or other renewables is a positive for learning and gives a demonstration of hope for a better future.

For this scheme we will seek funding through a Community Municipal Investment/ Climate Bond issue. These have been successful in West Berkshire Council and the London Borough of Islington and provide a return to community investors.

Mobilising the community to help tackle the cost of living crisis

The massive hike in energy bills caused in large part by our dependence on fossil fuels is something that Kirklees Council needs to mobilise itself to address, and a single budget amendment is not the way to do that. There are things we can do though and establishing a fuel poverty fund to help improve the energy efficiency of people living in cold homes in the owner occupied and private sector. We will seek initially to fund this through a charitable trust that the council will establish and seek contributions too through a variety of methods including an appeal through the Council Tax mailing.

Similar charitable trusts have been established in other parts of the country and have raised hundreds of thousands of pounds. It has initially been tried in rich Council areas in the south of England but it is worth trying here to bolster and support work being done on broader poverty issues by a range of third sector organisations.

Supporting active travel

We lack a programme to support the development of a protected cycleway network in Kirklees. This proposal will kick start that programme and we would push for a reprioritisation of the West Yorkshire Transport Fund away from road building and road widening projects.

Safer streets for all

Those of us who have tried to get traffic calming to make people feel safer in their communities from speeding traffic have frequently been frustrated.

Green Councillors have prioritised ward budgets, public realm funding and any other funds we could use to get roads traffic calmed to make roads safer for pedestrians and cyclists. This has been in the face of limited budgets and against Kirklees Highways policy. We need sustained funding to support area wide traffic calming on residential roads so we are able to respond positively to community concerns, take a preventative approach to traffic speeds rather than one rationed on the basis of injury accidents.

Better adult social care

Positive work was carried out a few years ago by the Administration helping establish Valley Care a community based care cooperative. Our proposal is to provide staff to support the development of Community Based Care Cooperatives in Kirklees. Members of the Care Cooperatives will have a stake in the organisation they work for and the emphasis is on care not the profit motive.

We will support the development of Care Cooperatives that will operate on the basis of reinvesting surpluses in improving and extending the services they offer to provide a wide range of care services.

These cooperatives will provide all staff with at least the living wage, a training programme which supports development and progression. This model of care provision will also play a role in raising standards in the wider care sector.



Cllr Andrew Cooper

Cllr Sue Lee-Richards

Cllr Karen Allison

<u>Greens Budget amendment proposals</u>					
GENERAL FUND - Revenue	22-23	23-24	24-25	25-26	26-27
	£000	£000	£000	£000	£000
Developments					
Community based care co-operative model development	50	50			
Kirklees community trees project	10	10			
Community climate action projects - place based working	375	375			
join the global covenant of mayors	40	40	40	40	40
Total	475	475	40	40	40
Capital borrowing costs - revenue impact	23	165	258	308	358
Total	498	640	298	348	398
Funded by :					
drawdown from inclusive investment reserve	-375	-375			
Efficiencies	-123	-265	-298	-348	-398
Total	-498	-640	-298	-348	-398
Revenue effect	0	0	0	0	0
GENERAL FUND - Capital					
Safer streets - area based traffic calming	1,000	1,000	1,000	1,000	1,000
Renewable energy installation in schools	500	500			
fuel poverty measures	500				
cycleways development	1,000				
climate bonds - regen projects	500	500			
Total	3,500	2,000	1,000	1,000	1,000
Funded by :					
Borrowing requirement	-2,500	-1,500	-1,000	-1,000	-1,000
Climate Bond	-500	-500			
Fuel poverty measures - 3rd party contribution; Charitable trust	-500				
Total	-3,500	-2,000	-1,000	-1,000	-1,000
HRA - Revenue					
	22-23	23-24	24-25	25-26	26-27
	£000	£000	£000	£000	£000
Capital borrowing costs - revenue impact	32	233	371	508	646
Total	32	233	371	508	646
Funded by :					
repair & maintenance efficiencies		-133	-221	-308	-396
comfort charge from tenants (retrofit housing scheme)	-32	-100	-150	-200	-250
Total	-32	-233	-371	-508	-646
Total Revenue effect	0	0	0	0	0
HRA - Capital					
Retrofit Housing	4,250	2,750	2,750	2,750	2,750
Passivhaus standard on all new build properties	795	634	687	488	228
Solar PV panels on all new build projects	636	507	550	390	182
Total	5,681	3,891	3,987	3,628	3,160
Funded by :					
Borrowing requirement	-4,250	-2,750	-2,750	-2,750	-2,750
WYMCA funding support for Passivhaus/Solar PV	-1,431	-1,141	-1,237	-878	-410
Total	-5,681	-3,891	-3,987	-3,628	-3,160

Independent Group Amendment

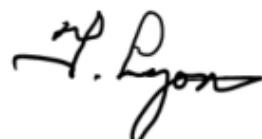
General Fund Revenue	22-23 £000	23-24 £000	24-25 £000	25-26 £000	26-27 £000
Capital borrowing costs - revenue impact	0	2	13	31	156
Total	0	2	13	31	156
Funded by :					
efficiencies, including estate review		-2	-13	-31	-156
Total	0	-2	-13	-31	-156
Revenue effect	0	0	0	0	0
General Fund Capital					
smaller towns & villages				3000	3000
Place standard				2000	2000
Meltham Greenway		500			
Total	0	500	0	5000	5000
Funded by :					
Borrowing requirement		-250		-2500	-2500
capital receipts		-250		-2500	-2500
Total	0	-500	0	-5000	-5000

CR Greaves

Cllr Charles Greaves

Paul White

Cllr Paul White



Cllr Terry Lyons

Conservative Group Amendment

This budget is set against a backdrop of increasing financial pressure for almost all households. So we are alarmed that the Labour administration is proposing to increase taxes by 3% at a time when many will struggle. Instead, the council should be helping our residents by keeping council tax rises to a minimum, cutting its costs, and providing better services with less money.

The Conservative Group is concerned at the borough's poor record on keeping our communities clean and tidy. To inspire more pride in our places, we propose to establish a maintenance budget for the upkeep and replacement of street furniture and a borough-wide town and village spring clean.

A great effect of the pandemic has been to impede children's learning. We are concerned that some pupils have fallen much behind during lockdown, and propose a new Educational Attainment Programme to tackle this across the borough in our places of education: it is disappointing that the administration haven't done this before now. We also have included some extra funding for SEND in the later years of the plan.

The pandemic has also brought a change in the relationship between consumers and retailers. We are concerned that the Huddersfield town-centre blueprint does not currently reflect this and should be reviewed to ensure that we provide what is demanded post-Covid. We are also concerned that there have been no published business cases for the Cultural Quarter plan, and we would like to see this work delayed so that those business cases can be properly scrutinised by members.

The administration's spread of regeneration funding around the borough is unacceptably skewed towards the major towns, and we propose extra capital funding for our smaller towns and villages, where small-scale projects can have a great impact.

Our amendment extends the highways resurfacing programme, which finishes after year 3, into years 4 and 5 to address the poor state of our roads. We would also instigate a full review of the winter maintenance programme, and introduce £4.5M of capital funding to tackle some of the worst areas for traffic congestion in the borough, thus reducing air pollution and freeing up major highways for all road-users and pedestrians.

The Conservative Group challenges some of the assumptions on which the Labour budget is based, particularly the expected outcome of the Fairer Funding Review, which we believe will be much more positive for the borough.

We also believe that the administration's council-wide efficiency targets are not ambitious enough, extending only as far as year one in the plan. We propose similar year-on-year efficiencies, which is not over-reaching for a body the size of Kirklees Council. Along with the prudent use of reserves (replacing expended reserves over the term of the plan), this will enable a council tax freeze in year 1.



Cllr David Hall



Cllr John Taylor

<u>Conservative Group budget amendment proposals</u>					
General Fund Revenue	22-23	23-24	24-25	25-26	26-27
	£000	£000	£000	£000	£000
Developments					
Remove 1.99% Council Tax Increase 2022/23	4,000	4,080	4,160	4,244	4,330
Town and Village Centres Spring Clean	200	0	0	0	0
Establish annual maintenance budget for street furniture	200	200	200	200	200
Flockton Bypass feasibility study	100	0	0	0	0
Winter Maintenance review	100	0	0	0	0
Educational Attainment programme	500	1,000	1,000	1,000	1,000
SEND - additional investment in later years	0	0	0	1,000	1,000
Total	5,100	5,280	5,360	6,444	6,530
Capital borrowing costs - revenue impact	2	-108	-229	-423	217
Use of general reserves over MTFP	-2,877	-647	694	1,004	1,478
Total	2,225	4,525	5,825	7,025	8,225
Funded by :					
Use of Inclusion reserve to partly fund Educational Attainment programme	-2,000	0	0	0	0
Cease Trades Unions support costs	-125	-125	-125	-125	-125
Review of estate	-100	-200	-300	-300	-300
Fairer Funding net positive impact	0	-3,000	-3,000	-3,000	-3,000
Annual incremental council-wide target for efficiencies	0	-1,200	-2,400	-3,600	-4,800
Total	-2,225	-4,525	-5,825	-7,025	-8,225
Revenue effect	0	0	0	0	0
General Fund Capital					
Extend Smaller Towns & Villages regeneration projects	0	1,000	1,000	1,000	0
Extend road resurfacing programme into years 4 and 5	0	0	0	5,000	5,000
Additional highways works to combat congestion on major road	500	1,000	1,000	1,000	1,000
Additional flood management and drainage improvements	250	250	250	250	250
Review Cultural Heart programme	0	-1,500	-9,000	-16,000	11,250
Review Huddersfield Blueprint	0	-5,000	0	2,000	3,000
Total	750	-4,250	-6,750	-6,750	20,500
Funded by :					
Review of estate (future capital receipts)	-500	-1,000	-1,500	0	0
Borrowing requirement	-250	5,250	8,250	6,750	-20,500
Total	-750	4,250	6,750	6,750	-20,500

Liberal Democrat Amendment

Forward to the Kirklees Liberal Democrat Group Amendment

The Kirklees Liberal Democrat group submit the following amendment to the Labour administration budget for 2022/23. We understand the need for stability and financial certainty against a backdrop of a recovering economy post-Covid, the end of the Brexit transition period and the current cost of living crisis. Our amendment sets out some of the issues we believe are in the power of Kirklees Council to improve and accelerate for the benefit of Kirklees residents. These are practical ideas to address local problems. The costing is illustrated in the table and is drawn from several sources.

Proposals

1. Cleaner Greener Kirklees

1.1 Electric Bike Scheme

To help achieve Kirklees Council's plans to make the borough carbon neutral by 2038, reduce emissions and improve air quality, the authority has invested in electric vehicle infrastructure, including the installation of new rapid charge and fast charge points on-street and in public car parks. Kirklees Liberal Democrat group believe that the Council has an important role in encouraging residents to switch from petrol and diesel cars to electric vehicles. However, the group also believe that the Council can perform a role in encouraging people to switch from cars to e-bikes as well. One way of achieving this is for the Council to set up an electric bike pilot, which would work as a hire purchase scheme. This could be particularly beneficial for commuters who are unable to access a Cycle to Work scheme through their employers. E-bikes offer a huge number of advantages. They provide a great alternative to cars and are faster and potentially safer than conventional peddle bikes. The added boost of an electric motor can help with hills, inclines, and rough terrain, which may be beneficial to Kirklees residents given the local topography.

1.2 Glass Recycling

In its Resources & Waste Strategy 2021-2030, Kirklees Council pledged to bring back kerbside glass collections within the next 5 years. While this is welcome, it is unlikely that kerbside glass collections will return any time in the near future. Kirklees Liberal Democrat group believe that action is needed sooner and propose that kerbside glass collections should be brought forward, with a pilot scheme commencing in 2022/23. The group believe that most residents are supportive of reintroducing kerbside glass collections, and it would help to ensure that residents would no longer need to take items to their local bottle bank. This measure would significantly help the authority to improve its levels of recycling.

1.3. Greening the Workforce

The last few years has seen huge shift in working patterns and a significant shift from the office to home or hybrid working. This has been driven by Covid-19 and the need for social distancing. For some workers, this has been a temporary change and they have returned or will return to an office environment. For many others, this may be a long-term change, and many employers and employees will continue to work at home. Remote working brings a number of benefits and opportunities. For instance, it eliminates the need to commute, saving time which may be used for other things. It can also help people to achieve a better work-life balance and can improve flexibility.

Kirklees Liberal Democrat group believe that employees should be supported to work remotely if they choose to and if it is practical for them to do so. The group also believe that the local authority can perform a role in working with local partners and employers to support the transition to remote working.

1.4 Free Bulky Waste Collections

Kirklees Council offers residents who wish to dispose of unwanted bulky household waste a collection service. However, only households receiving assisted bin collections can benefit from two free bulky waste collections each year. For other households, there is a cost involved. As part of the bulky waste collection service, it currently costs over £5 per bag for soil and rubble and over £21 for collection of white goods (such as a fridge, freezer and cooker). Kirklees Liberal Democrat group believe that this is prohibitive for many residents and propose two free bulky waste collections for all households every year. As well as supporting residents, this measure would also help the Council to stamp out fly-tipping, which has significantly increased in recent years.

1.5 Roadside Charging

The number of electric vehicles (EV) on the road is increasing. This is good news. However, there are still practical considerations for people when deciding whether to purchase an electric vehicle. Charging electric vehicles mostly occurs off-street in driveways, garages and car parks and the lack of on-street charging is hindering faster uptake. We propose an investigation into the feasibility of kerbside charging and a survey of where this might be possible.

1.6 Air Quality Monitors

To help identify areas with high and unsafe levels of air pollution, it is vital to monitor our air quality. Because different areas have different levels of air quality at different times, it is important to monitor what is happening. This can identify issues and trouble spots and ensure that the right steps can be taken to make improvements.

Kirklees Council has several air quality monitoring stations and has set out an action plan which outlines what will be done to improve air quality in Kirklees up to 2024. While this is positive, Kirklees Liberal Democrat group want some of the proposals to be brought forward and would like the Council to invest in additional portable air quality monitors. As air quality changes, mobile monitoring would allow the Council to respond to these changes quickly. Kirklees Liberal Democrat group believe that schools should be one of the priorities in using mobile air quality equipment and the Council should work as closely as possible with local schools to monitor air quality and tackle air pollution.

1.7 Solar PV and Storage Scheme

The UK is rich in renewables and the systematic and increased use and storage of energy from those resources is key in our journey to net zero and beyond. Storage is increasingly important so that we can run our homes when the sun is not shining, and the wind doesn't blow.

This solar PV and storage demonstrator will see the Council installing PV and battery systems on over a thousand council houses, when other major work is being done to upgrade those homes, particularly when reroofing is taking place. The stored electricity is used to meet energy needs overnight, seeing more significant reductions in electricity bills than solar PV alone. Surplus electricity is still exported to the grid and the revenue from that will partially offset the capital costs of the scheme.

2. Improving our Local Infrastructure

2.1 Additional £15m improvements in our roads and pavements

Kirklees Council commenced the Locality Based Unclassified Roads programme last year and the programme is due to be completed early next year. The £15 million pound programme aims to tackle roads and pavements in need of immediate repair, featuring over 120 schemes across all 23 wards in the district. Unclassified roads are minor roads and generally carry lower volume of traffic and connect residential street, villages, and smaller towns.

While the investment is welcome, Kirklees Liberal Democrat group believes that the programme needs to be more ambitious to match the scale of the problem. This is evident as the network of unclassified roads in Kirklees is over 895 miles, with many roads in a poor condition.

Kirklees Liberal Democrat group would invest an additional £15 million over the next 3 years to deal with the backlog of repairs and help to fix our crumbling roads and paths. This would help to ensure that our local roads and pavements are up to a much higher standard, benefiting road users and pedestrians, improving connectivity and most importantly, improving safety.

The additional money would also be used to ensure that the Council's Highways service has better resources to inspect our roads and ensure proper reinstatement by utility companies after they carry out works. Water, gas, electricity, communications and sewage firms need to be held accountable when they dig up and repair our roads and taken to task over poor road repairs.

3. Regeneration and Economic Development

3.1. Economy and Skills Team

Kirklees Council still has a key role in advising and supporting local businesses and promoting local economic development. As we continue to navigate into the choppy waters of Brexit and living with Covid, we now find ourselves facing a cost of living crisis. Rising energy costs hit homeowners, but also manufacturing businesses.

Kirklees Liberal Democrats want to sharpen the Council's focus on the links between local employment and everyone of working age having access to an appropriate well-paid job that will cushion them and their families from some of the financial pressures they face.

We again propose the expansion of the Council's Economy and Skills team over the next 5 years to enable the Council to better engage with local businesses and improve access to the **ladders of opportunity**.

3.2 Toilets for public use

Local authority spending on public toilets in England has declined by over 50% since 2008/09 and Kirklees Council, like many other local authorities, has closed many of its council-run public toilets and is unable to provide this most basic service. However, the dearth of public conveniences is an issue which needs to be addressed. The issue is not yet getting the attention it deserves. As well as dragging public health backwards, the lack of free-to-use public toilets is resulting in the isolation of vulnerable groups of people who may be reluctant to visit their local town and village centres. Covid-19 and months of lockdowns have further exposed the problem, as the cafes and shops which largely provided people with access to a toilet, were out of bounds.

Kirklees Liberal Democrat group recognises that this is an issue which has escalated in recent years. The group's budget amendment includes capital funding to ensure the upgrading and remodelling of existing public conveniences. The proposal would also see the local authority working closer in partnership with local businesses (including pubs, cafes and shops) that make their own toilets available to non-customers. This would be promoted so that more people are aware of where they can go. Public toilets are a key part of the built environment, and the provision of public toilets will help to encourage people to go out and about locally and to visit, shop and socialise in their local village and town centres.

4. Wellbeing

4.1 Children's Mental Health

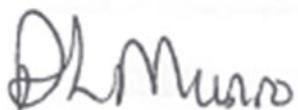
A number of mental health projects have been funded across Kirklees via the Council's Place Partnership initiative. The money has helped to improve mental health issues across the district, including supporting schoolchildren who are suffering from mental health issues during Covid-19. This has included a programme of workshops and mental health support sessions as well as local greenspace improvements. Kirklees Liberal Democrat group believe that the projects have provided significant benefits and improved outcomes for families across the borough, enabling early intervention and providing young people with coping strategies and improved resilience. However, the group are disappointed that these projects have not been mainstreamed, despite their success and effectiveness. Kirklees Liberal Democrat's budget amendment addresses this through additional investment.



Cllr John Lawson



Cllr Andrew Marchington



Cllr Alison Munro



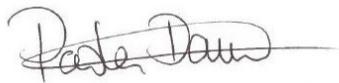
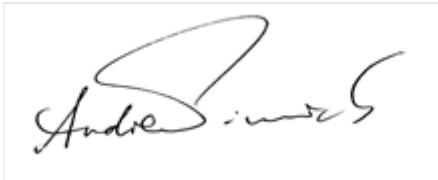
Cllr Kath Pinnock



Cllr Cahal Burke



Cllr Robert Iredale



Liberal Democrat Group Budget Amendment Proposals					
	22-23	23-24	24-25	25-26	26-27
	£000	£000	£000	£000	£000
General Fund Revenue					
electric bike scheme	75	60	60	60	60
economy and skills team	50	50	50	50	50
glass recycling	50	25	25	25	25
greening the workforce	25	25			
childens' mental health	200	300	400	400	400
free bulky waste collections	100	100	100		
borrowing costs - revenue implications	39	301	558	775	775
Total	539	861	1193	1310	1310
Funded by					
efficiency targets	-245	-502	-1140	-1257	-1257
Inclusive Investment	-259	-300			
reduced rate costs on public toilets	-5	-5	-5	-5	-5
ebike scheme recovery	-30	-54	-48	-48	-48
Total	-539	-861	-1193	-1310	-1310
Revenue effect	0	0	0	0	0
General Fund Capital					
extend community/local road improvements	5000	5000	5000		
roadside charging	50	50			
air quality monitors	100				
Toilets for public use - upgarding and remode	100	100	100		
Total	5250	5150	5100	0	0
Funded by					
additional borrowing	-5250	-5150	-5100	0	0
Total	-5250	-5150	-5100	0	0
Housing Revenue Account	22-23	23-24	24-25	25-26	26-27
	£000	£000	£000	£000	£000
Revenue					
capital financing charges	8	58	108	158	208
Total	8	58	108	158	208
Funded by :					
efficiencies		-8	-33	-58	-83
energy export	-8	-50	-75	-100	-125
Total	-8	-58	-108	-158	-208
Revenue effect	0	0	0	0	0
Capital					
Solar PV and storage scheme	1000	1000	1000	1000	1000
Total	1000	1000	1000	1000	1000
Funded by					
additional borrowing	-1000	-1000	-1000	-1000	-1000
Total	-1000	-1000	-1000	-1000	-1000